

Variance % Color Coding		High Risk	Risk	Fair	Good	New
Heads	Values	Projection	Last Year	Variance	Variance %	
Sales	26,006.82	26,006.82	21,996.09	4,010.73	18.23%	
Gross Profit	2,080.55	2,080.55	1,759.69	320.86	18.23%	
Direct Expenses	2.19	2.19	-60.53	62.72	-103.62%	
Employee Cost	392.29	392.29	443.04	-50.75	-11.46%	
Power Cost	3.73	3.73	3.62	0.11	2.93%	
Advertisement	508.27	508.27	153.15	355.12	231.87%	
Rent	802.08	802.08	64.60	737.49	1141.70%	
Finance Cost	603.48	603.48	681.89	-78.41	-11.50%	
Other Expenses	94.53	94.53	89.76	4.77	5.31%	
Total Expenses	2,406.57	2,406.57	1,375.54	1,031.03	74.95%	
Net Profit	-326.02	-326.02	384.15	-710.17	-184.87%	

Direct Expenses	Detail	Last Year	Current Period	Variance	Variance %
	HO01 Discount Allowed	3.94	2.19	-1.75	-44.33%
	MHUB Freight Outward	0.00	0.00	0.00	-100.00%
	SHUB Freight Outward	0.01	0.00	-0.01	-100.00%
	HO01 Discount Allowed Finance	-67.02	0.00	67.02	-100.00%
	S2HB Freight Outward	0.64	0.00	-0.64	-100.00%
	S3HB Freight Outward	1.91	0.00	-1.91	-100.00%
	Total	-60.53	2.19	62.72	-103.62%

info : Values in Lacs period from 1 Nov 2025 to 30 Nov 2025

Employee Cost

Detail	Last Year	Current Period	Variance	Variance %
Staff Room Rent	2.28	6.53	4.25	186.67%
HO Water Expense	0.08	0.22	0.14	170.90%
HO Staff Medical Expense	0.11	0.20	0.09	76.62%
Salary to Superannuation Staff	12.58	16.60	4.01	31.91%
HO PF to Admin Staff	2.63	3.27	0.64	24.23%
HO01 - ESI to Other Staff	0.41	0.50	0.09	21.59%
Incentive to Directors	48.43	57.88	9.45	19.52%
HO Salary to Admin Staff	55.81	62.24	6.43	11.53%
Demo Salary Received A/c	0.00	13.90	13.90	0.00%
MHUB Watch & Ward Expense	0.00	0.26	0.26	0.00%
S2HB PF to Admin Staff	0.00	0.11	0.11	0.00%
Directors Salary	132.00	132.00	0.00	0.00%
S2HB Salary to Admin Staff	0.00	1.08	1.08	0.00%
MHUB Staff Welfare Expense	0.00	0.23	0.23	0.00%
MSWH Incentive on Sales	0.00	0.00	0.00	0.00%
HO Meals Expense	0.00	0.17	0.17	0.00%
GHUB Incentive on Sales	0.00	0.00	0.00	0.00%
MHUB Incentive on Sales	0.00	0.00	0.00	0.00%
MHUB Water Expense	0.00	0.03	0.03	0.00%
S2HB ESI to Admin Staff	0.00	0.02	0.02	0.00%
WHUP Staff Room Rent	0.06	0.06	0.00	0.00%
SSSA Salary to Admin Staff	0.58	0.50	-0.08	-13.64%
SSSA PF to Admin Staff	0.07	0.05	-0.01	-21.49%
HO Watch & Ward Expense	0.34	0.26	-0.08	-23.90%
HO01 Incentive to Admin Staff	157.02	92.45	-64.57	-41.12%
SSSA ESI to Admin Staff	0.02	0.01	-0.01	-49.95%
HO Staff Welfare Expense	13.19	3.71	-9.48	-71.90%
SNHB Watch & Ward Expense	0.23	0.00	-0.23	-100.00%
WHUP Watch & Ward Expense	0.16	0.00	-0.16	-100.00%
HO Batta & Commission	13.42	0.00	-13.42	-100.00%
WHUP ESI to Admin Staff	0.06	0.00	-0.06	-100.00%
WHUP Salary to Admin Staff	2.29	0.00	-2.29	-100.00%
S3HB PF to Admin Staff	0.02	0.00	-0.02	-100.00%
WHUP PF to Admin Staff	0.26	0.00	-0.26	-100.00%
WHUP Staff Welfare Expense	0.43	0.00	-0.43	-100.00%
SSSA Batta & Commission	0.18	0.00	-0.18	-100.00%
WHUP Water Expense	0.07	0.00	-0.07	-100.00%
WHUB Water Expense	0.02	0.00	-0.02	-100.00%
S3HB Salary to Admin Staff	0.29	0.00	-0.29	-100.00%
Total	443.04	392.29	-50.75	-11.46%

Power Cost	Detail	Last Year	Current Period	Variance	Variance %
	HO Lighting	2.88	3.52	0.64	22.31%
	WHUB Lighting	0.17	0.20	0.03	17.46%
	CHB2 Lighting	0.57	0.00	-0.57	-100.00%
	Total	3.62	3.73	0.11	2.93%
Advertisement	Detail	Last Year	Current Period	Variance	Variance %
	Advertisement Activity BTL	0.01	13.07	13.07	178620.62%
	Advertisement Anniversary	0.50	25.58	25.08	5041.76%
	Advertisement Branch Opening	1.58	12.54	10.96	694.38%
	Advertisement Campaign	8.49	54.67	46.18	544.06%
	Advertisement Outdoor Media	5.66	16.34	10.68	188.85%
	Advertisement Television	77.29	181.32	104.03	134.60%
	Advertisement Event	7.69	16.33	8.64	112.41%
	Advertisement Digital	40.21	84.61	44.41	110.46%
	Advertisement Exhibition	0.00	0.47	0.47	0.00%
	Advertisement Newspaper	139.14	116.69	-22.46	-16.14%
	Advertisement Budget Recovery From Suppliers	-128.68	-13.35	115.34	-89.63%
	HO01 Advertisement Expenses	1.03	0.00	-1.03	-100.00%
	Advertisement Other Expenses	0.25	0.00	-0.25	-100.00%
	Total	153.15	508.27	355.12	231.87%
Rent	Detail	Last Year	Current Period	Variance	Variance %
	VIJAYAWADA-01	1.00	109.44	108.44	10843.71%
	SOUTH-03	2.40	82.61	80.22	3349.03%
	WEST-02	1.74	57.86	56.12	3230.04%
	CHENNAI-02	2.30	75.55	73.24	3181.15%
	WEST-01	4.07	76.70	72.63	1784.90%
	CHENNAI-01	7.81	124.31	116.50	1491.93%
	TRICHY-01	4.97	60.91	55.94	1125.27%
	SOUTH-01	5.42	52.75	47.34	873.96%
	NORTH ARCOT	4.58	33.42	28.84	629.77%
	TIRUPATI-01	12.15	79.22	67.07	552.01%
	SOUTH ARCOT	5.27	29.55	24.28	461.17%
	KL-SOUTH	0.00	7.10	7.10	0.00%
	HO01	12.90	12.67	-0.23	-1.78%
	Total	64.60	802.08	737.49	1141.70%

Finance Cost	Detail	Last Year	Current Period	Variance	Variance %
	Bank Charges	0.47	2.94	2.47	529.18%
	Bank Interest Against CC	204.62	360.15	155.53	76.01%
	Bank Loan Processing charges	6.00	10.10	4.10	68.33%
	Bank Interest Working Capital	97.51	102.28	4.77	4.89%
	Bank interest for Term Loan a/c	133.14	113.77	-19.38	-14.55%
	Interest on Car & Property Loan	16.82	14.24	-2.58	-15.32%
	CD Recovery From Suppliers	-59.04	0.00	59.04	-100.00%
	Interest on Lease Liabilities	282.40	0.00	-282.40	-100.00%
	Interest - other (FD)	-0.04	0.00	0.04	-100.00%
	Total	681.89	603.48	-78.41	-11.50%
Other Expenses	Detail	Last Year	Current Period	Variance	Variance %
	COMPUTER EXPENSES	0.03	0.23	0.20	739.19%
	TRAVELLING EXPENSES	7.18	10.54	3.36	46.83%
	MISCELLANEOUS EXPENSES	2.39	3.18	0.79	32.95%
	ADMINISTRATION EXPENSES	61.53	72.66	11.13	18.09%
	PRINTING & STATIONARY	0.09	0.11	0.01	12.54%
	VEHICLE SPARES & SERVICE	0.00	0.82	0.82	0.00%
	MAINTENANCE & EXPENSES	6.64	5.32	-1.32	-19.90%
	DIESEL & PETROL	0.41	0.27	-0.14	-33.59%
	TELEPHONE EXPENSES	1.77	1.11	-0.66	-37.15%
	INSURANCE	9.69	0.29	-9.39	-96.96%
	POSTAGE & TELEGRAMS	0.03	0.00	-0.03	-100.00%
	Total	89.76	94.53	4.77	5.31%